

THE SALVATION ARMY - USA
UNAUDITED COMBINED STATEMENT OF FUNCTIONAL EXPENSES
For the year ended September 30, 2012
(Dollars in thousands)

EXPENSES

Salaries and allowances	1,070,079
Employee and officer benefits	361,284
Payroll taxes	108,043
Professional fees	128,250
Supplies	165,358
Communications	29,526
Postage and shipping	23,278
Occupancy	415,748
Furnishings and equipment	78,962
Printing and publications	82,640
Travel and transportation	98,108
Conferences, meetings and major trips	42,964
Direct assistance	476,926
Organization dues	2,117
Awards and grants	19,500
Interest expense	10,516
Depreciation	120,198
Miscellaneous	55,897
Total expenses	3,289,394